

# Office of River Protection Consent Decree Monthly Report

## Monthly Reporting Period April 1–April 30, 2020<sup>1</sup>

**Consent Decree**, *State of Washington v. Dept. of Energy*,  
No: 08-5085-FVS (October 25, 2010)

**Amended Consent Decree**, *State of Washington v. Dept. of Energy*,  
No: 2:08-CV-5085-RMP (March 11, 2016)

**Second Amended Consent Decree**, *State of Washington v. Dept. of Energy*,  
No: 2:08-CV-5085-RMP (April 12, 2016)

**Third Amended Consent Decree**, *State of Washington v. Dept. of Energy*,  
No: 2:08-CV-5085-RMP (October 12, 2018)<sup>2</sup>

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<sup>1</sup> The narrative descriptions of progress in this report cover the reporting period. Information outside the reporting period may also be included for purposes of providing continuity or useful context. Information may be repeated in multiple sections of this report for continuity and clarity. Earned Value Management System data and descriptions cover the period through March 2020.

<sup>2</sup> The consent decrees listed above are between the State of Washington and U.S. Department of Energy. For the first three of these decrees, there are similar separate decrees with the State of Oregon.

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## Acronyms and Abbreviations

AoA	analysis of alternatives
BNI	Bechtel National, Inc.
BOF	Balance of Facilities
COVID-19	Coronavirus Disease 2019
CV	cost variance
DFLAW	direct-feed low-activity waste
DOE	U.S. Department of Energy
Ecology	Washington State Department of Ecology
EMF	Effluent Management Facility
FY	fiscal year
HLW	High-Level Waste (Facility)
LAB	Analytical Laboratory
LAW	Low-Activity Waste (Facility)
LBL	Low-Activity Waste Facility, Balance of Facilities, and Analytical Laboratory
ORP	U.S. Department of Energy, Office of River Protection
PPR	Project Peer Review
PT	Pretreatment (Facility)
SV	schedule variance
WTP	Waste Treatment and Immobilization Plant

**Consent Decree Milestone Statistics/Status**

<b>Milestone</b>	<b>Title</b>	<b>Due Date</b>	<b>Completion Date</b>	<b>Status</b>
<b>Fiscal Year 2021</b>				
D-00A-07 Interim	LAW Facility Construction Substantially Complete	12/31/2020		On Schedule
D-16B-03	Of the 12 SSTs referred to in B-1 and B-2, complete retrieval of tank waste in at least 5	06/30/2021 <sup>1</sup>		On Schedule
<b>Fiscal Year 2023</b>				
D-00A-08 Interim	Start LAW Facility Cold Commissioning	12/31/2022		On Schedule
<b>Fiscal Year 2024</b>				
D-00A-09 Interim	LAW Facility Hot Commissioning Complete	12/31/2023		On Schedule
<b>Fiscal Year 2026</b>				
D-16B-02	Complete retrieval of tank wastes from the following SSTs in Tank Farms A and AX: A-101, A-102, A-104, A-105, A-106. AX-101, AX-102, AX-103, and AX-104. Subject to the requirements of Section IV-B-3 DOE may substitute any of the identified 9 SSTs and advise Ecology accordingly	09/30/2026 <sup>1</sup>		Under Analysis <sup>2</sup>
<b>Fiscal Year 2031</b>				
D-00A-02 Interim	HLW Facility Construction Substantially Complete	12/31/2030		At Risk <sup>3</sup>
<b>Fiscal Year 2032</b>				
D-00A-13 Interim	Complete Installation of Pretreatment Feed Separation Vessels FEP-SEP-O0001A/1B	12/31/2031		At Risk <sup>3</sup>
D-00A-14 Interim	PT Facility Construction Substantially Complete	12/31/2031		At Risk <sup>3</sup>
D-00A-19 Interim	Complete Elevation 98 feet Concrete Floor Slab Placements in PT Facility	12/31/2031		At Risk <sup>3</sup>
D-00A-03 Interim	Start HLW Facility Cold Commissioning	06/30/2032		At Risk <sup>3</sup>

Milestone	Title	Due Date	Completion Date	Status
D-00A-06 Interim	Complete Methods Validations	06/30/2032		On Schedule
<b>Fiscal Year 2033</b>				
D-00A-15 Interim	Start PT Facility Cold Commissioning	12/31/2032		At Risk <sup>3</sup>
<b>Fiscal Year 2034</b>				
D-00A-04 Interim	HLW Facility Hot Commissioning Complete	12/31/2033		At Risk <sup>3</sup>
D-00A-16 Interim	PT Facility Hot Commissioning Complete	12/31/2033		At Risk <sup>3</sup>
D-00A-17	Hot Start of WTP	12/31/2033		At Risk <sup>3</sup>
<b>Fiscal Year 2037</b>				
D-00A-01	Achieve Initial Plant Operations for the WTP	12/31/2036		At Risk <sup>3</sup>

<sup>1</sup> Third Amended Consent Decree, *State of Washington v. Dept. of Energy*, No: 2:08-CV-5085-RMP (October 12, 2018).

<sup>2</sup> As discussed in the joint motion to amend the Consent Decree filed on October 1, 2018, DOE is engaged in ongoing analysis of non-vapors-related retrieval challenges and tank condition issues associated with Tanks A-104 and A-105 (i.e., two of the nine tanks currently specified for retrieval under the B-2 Milestone). These issues are under analysis, and could require issuance of a “serious risk” notice or another request for amendment of the Consent Decree (including the B-2 Milestone). DOE met with Ecology and attorneys from the Washington State Office of the Attorney General on August 30, 2018, to discuss the retrieval challenges and issues with the condition of tanks A-104 and A-105. Since August 2018, DOE has had several discussions with Ecology on this topic.

<sup>3</sup> 19-ORP-0007, 2019, “Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085).”

DOE = U.S. Department of Energy.

PT = pretreatment.

Ecology = Washington State Department of Ecology.

SST = single-shell tank.

HLW = high-level waste.

WTP = Waste Treatment and Immobilization Plant.

LAW = low-activity waste.

## **Consent Decree Reports/Reviews**

### **D-16C-03 series, Submit to State of Washington and State of Oregon Quarterly Report**

Due: Forty-five days following each calendar year quarter  
(February 14, May 15, August 14, and November 14).

Status: On Schedule.

### **D-00C-02 series, Submit to State of Washington and State of Oregon Monthly Summary Reports**

Due: End of each month.

Status: On Schedule.

### **D-006-00-B1, Provide State of Oregon notice of meetings in D-006-00-B, etc. no less than 30 days before they are scheduled**

Due: See below.

Status: On Schedule.

### **D-006-00-B, Meet Approximately Every Three Years after Entry of Decree to review requirements of the Consent Decree**

Due: Approximately 3 years from March 16, 2017.

Status: On Schedule.

### **D-16E-01, DOE must purchase by December 31, 2016 a spare E-A-1 reboiler for the 242-A Evaporator**

Due: December 31, 2016.

Status: Complete (November 15, 2016).

### **D-16E-02, Have available spare E-A-1 reboiler for the 242-A Evaporator**

Due: December 31, 2018.

Status: Complete (May 8, 2018).

## Single-Shell Tank Retrieval Program

**Tank Farms Assistant Manager:** Rob Hastings

**Technical Lead:** Jeff Rambo

Milestone	Title	Due Date	Status
D-16B-03	Of the 12 SSTs referred to in B-1 and B-2, complete retrieval of tank waste in at least five	06/30/2021 <sup>1</sup>	On Schedule
D-16B-01	Complete retrieval of tank waste from the following remaining SSTs in WMA-C: C-102, C-105, and C-111	03/31/2024	Complete
D-16B-02	Complete retrieval of tank wastes from the following SSTs in Tank Farms A and AX: A-101, A-102, A-104, A-105, A-106, AX-101, AX-102, AX-103, and AX-104. Subject to the requirements of Section IV-B-3 DOE may substitute any of the identified 9 SSTs and advise Ecology accordingly	09/30/2026 <sup>1</sup>	Under Analysis <sup>2</sup>

<sup>1</sup> Third Amended Consent Decree, *State of Washington v. Dept. of Energy*, No: 2:08-CV-5085-RMP (October 12, 2018).

<sup>2</sup> As discussed in the joint motion to amend the Consent Decree filed on October 1, 2018, DOE is engaged in ongoing analysis of non-vapors-related retrieval challenges and tank condition issues associated with Tanks A-104 and A-105 (i.e., two of the nine tanks currently specified for retrieval under the B-2 Milestone). These issues are under analysis, and could require issuance of a "serious risk" notice or another request for amendment of the Consent Decree (including the B-2 Milestone). DOE met with Ecology and attorneys from the Washington State Office of the Attorney General on August 30, 2018, to discuss the retrieval challenges and issues with the condition of tanks A-104 and A-105. Since August 2018, DOE has had several discussions with Ecology on this topic.

DOE = U.S. Department of Energy.

SST = single-shell tank.

Ecology = Washington State Department of Ecology.

WMA-C = C Tank Farm waste management area.

### Significant Accomplishments during the Prior Month:

#### Completed Accomplishments:

- Completed the A Tank Farm ventilation system cold operations acceptance tests and initiated the hot operations acceptance tests
- Completed the AX-104 Pit B extended reach sluicer system and in-pit equipment installations and hookups, and are ready for the integrated construction acceptance tests
- Completed the AX-104 Pit C extended reach sluicer system installation and made the hose-in-hose transfer line connections

#### Ongoing Activities:

- Continue the preparation of the practicability evaluation in support of the request to forego the third retrieval technology for Tank AX-102.

- Continue the procurement of the residual volume measurement system. The residual volume measurement system and camera / Computer Aided Design modeling system will be deployed to calculate the Tank AX-102 residual waste volume.
- Continue Tank AX-104 installation and testing of waste retrieval equipment.
- Continue Tank AX-103 installation of electrical and support infrastructure.
  - Conduit installation, backfilling, compacting, and wire pulling.
- Continue Tank AX-101 removal of long-length equipment.
- Install A Tank Farm ventilation system.
  - Continue hot operational testing of the ventilation system.
- Continue Tank A-101 cover block removals, pit cleaning, and removal of long-length equipment in preparation for future retrieval equipment installation.

**Significant Planned Activities in the Next Month:**

- Essential mission-critical operations and limited onsite activities will continue in light of Coronavirus Disease 2019 (COVID-19) related restrictions. Additional work on planning for remobilization, engineering analysis, permitting documentation development, etc. by both U.S. Department of Energy (DOE) and site contractors will progress as conditions support.

**Issues:**

- On March 24, 2020, the Hanford Site moved to an essential mission-critical operations posture in recognition of increasing COVID-19 concerns. While the majority of the Hanford Site workforce continues to telework, there are a limited number of workers reporting to the site to perform activities necessary to maintain the site in a safe condition, continuing to protect the community, region, and the environment. DOE and its contractors are engaged in ongoing analysis of work schedule impacts. DOE is continuing to evaluate the information and COVID-19 potential impacts on the Consent Decree and, if other actions may be necessary.
- DOE is engaged in ongoing analysis of retrieval challenges and condition issues associated with Tanks A-104 and A-105 (i.e., two of the nine tanks currently specified for retrieval under the B-2 Milestone).<sup>3</sup> These issues are under analysis and could require issuance of a “serious risk” notice or another request for amendment of the Consent Decree (including the B-2 Milestone).

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<sup>3</sup> The U.S. Department of Energy met with the Washington State Department of Ecology and attorneys from the Washington State Office of the Attorney General on August 30, 2018, to discuss the retrieval challenges and issues with the condition of Tanks A-104 and A-105. The U.S. Department of Energy has had several discussions with the Washington State Department of Ecology on this topic since August 2018.



- The as-found condition of existing abandoned equipment in AX and A Tank Farms has affected DOE's ability to remove the equipment efficiently and is affecting the cost and schedule.
  - Removal of Tank A-103 Riser 2 thermocouple required a duration of 209 days to complete. The lower section of the thermocouple was damaged and could not be removed. Unique tooling was required to lower the remaining section to the tank bottom.
  - Removal of Tank A-101 Riser 2 thermocouple required the top sections to be removed in two sections and the remaining third section was lowered to the tank bottom.
  - Removal of Tank A-106 Riser 2 thermocouple was removed in sections, with the lower section left in the tank.
  - A stuck shield plug in Tank A-101 01C Pit required an alternative method (core drilling) to tie in the ventilation system.
  - A stuck shield plug in Tank AX-102 02B Pit prevented the installation of the planned third extended reach sluicer.
- On December 3, 2018, the Washington State Department of Ecology (Ecology) sent the DOE Office of River Protection (ORP) and DOE Richland Operations Office a letter (18-NWP-177) regarding the Hanford Site ambient air boundary. Ecology expressed its concern that the ambient air boundary appears to have changed because of increased public access to parts of the Hanford Site. DOE, Ecology, and the Washington State Department of Health have met several times to attempt to develop a shared understanding of existing conditions and a path forward. DOE and Ecology are engaged in mediation to try and resolve the issue. A mediation session is scheduled for early May.
- On January 28, 2019, ORP received a Washington River Protection Solutions LLC letter (WRPS-1900243), outlining potential impacts to tank retrievals at A and AX Tank Farms, due to a lack of Ecology regulatory approval associated with exhausters in the 241-A and 241-AX Tank Farms. On March 4, 2019, DOE transmitted WRPS-1900243 to ensure Ecology was aware of potential impacts to A and AX Tank Farm retrievals and possibly associated Consent Decree milestones, if Ecology does not approve a pending notice of construction application in the near future. DOE is continuing to evaluate the information in the letter, as well as whether amendment of the Consent Decree (including potential invocation of "force majeure" provisions) or other actions may be necessary. Retrieval of Tank AX-102 began on August 31, 2019, with the exhausters running at 1,000 standard cubic feet per minute. DOE will continue to assess retrieval performance at this airflow rate due to the potential for fogging at various stages of the retrieval process that may affect schedule.
- On April 18, 2019, Ecology provided a notice of incompleteness determination for the A and AX Tank Farms (19-NWP-063). ORP provided a response on May 14, 2019 (19-ECD-0038), which set forth how the original application met the regulations and asked Ecology to continue processing the application. ORP submitted a revised

application on October 31, 2019 (19-ECD-0080), to provide supplemental information to address Ecology's comments.

## Tank Waste Retrieval Work Plan Status

*Tank Farms Assistant Manager:* Rob Hastings

*Federal Program Manager:* Jeff Rambo

Tank	TWRWP	Expected Revisions	Retrieval Technology		
			First	Second	Third
AX-101	RPP-RPT-58932, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	–
AX-102	RPP-RPT-58933, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	–
AX-103	RPP-RPT-58934, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	–
AX-104	RPP-RPT-58935, Rev. 1	Complete	Sluicing with ERSS	High-Pressure Water deployed with ERSS	–

ERSS = extended reach sluicer system.

TWRWP = tank waste retrieval work plan.

### Significant Accomplishments during the Prior Month:

- None.

### Significant Planned Activities in the Next Month:

- None.

### Issues:

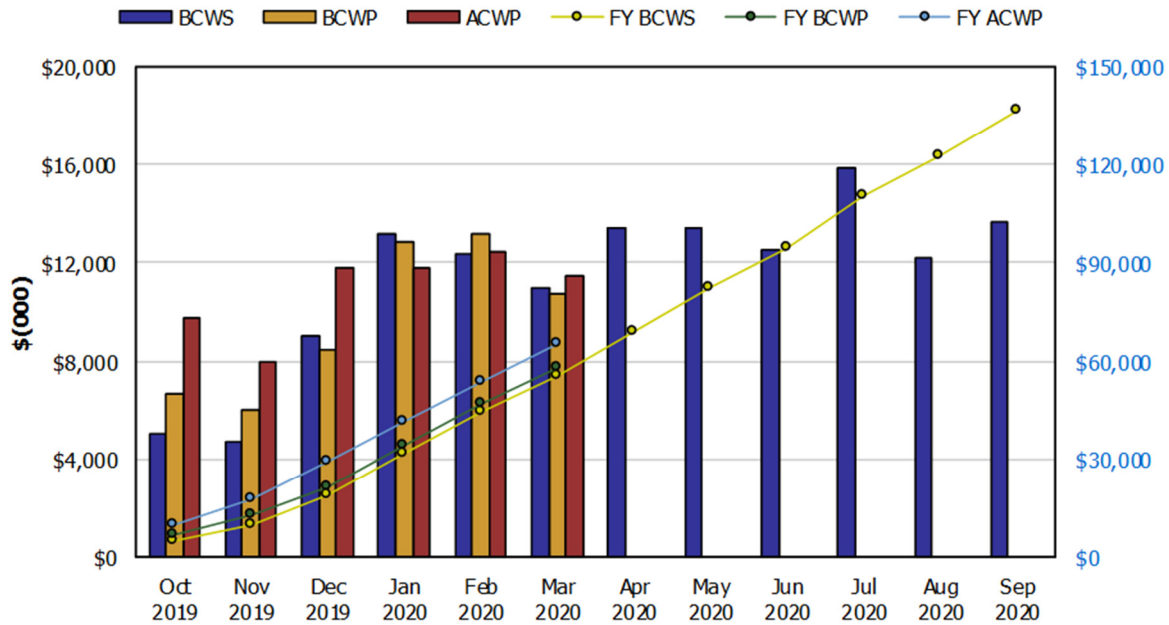
- None.

Earned Value Data: Fiscal Year 2020

March-20

**Tank Farms ORP-0014**  
**WBS 5.2 - Retrieve and Close SSTs**

EVMS Monthly and Fiscal Year Values



Earned Value Month

Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2019	\$5,039	\$6,662	\$9,772	1.32	0.68	\$5,039	\$6,662	\$9,772	1.32	0.68
Nov 2019	\$4,722	\$6,050	\$7,940	1.28	0.76	\$9,761	\$12,712	\$17,711	1.30	0.72
Dec 2019	\$9,040	\$8,482	\$11,822	0.94	0.72	\$18,801	\$21,193	\$29,534	1.13	0.72
Jan 2020	\$13,201	\$12,877	\$11,828	0.98	1.09	\$32,003	\$34,070	\$41,362	1.06	0.82
Feb 2020	\$12,323	\$13,174	\$12,473	1.07	1.06	\$44,326	\$47,245	\$53,834	1.07	0.88
Mar 2020	\$10,984	\$10,744	\$11,497	0.98	0.93	\$55,310	\$57,989	\$65,331	1.05	0.89
Apr 2020	\$13,424			0.00	0.00	\$68,734			0.00	0.00
May 2020	\$13,429			0.00	0.00	\$82,163			0.00	0.00
Jun 2020	\$12,543			0.00	0.00	\$94,706			0.00	0.00
Jul 2020	\$15,842			0.00	0.00	\$110,548			0.00	0.00
Aug 2020	\$12,179			0.00	0.00	\$122,727			0.00	0.00
Sep 2020	\$13,664			0.00	0.00	\$136,391			0.00	0.00

CTD	\$1,139,572	\$1,119,330	\$1,184,114	0.98	0.95
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- ACWP = actual cost of work performed.
- BCWP = budgeted cost of work performed.
- BCWS = budgeted cost of work scheduled.
- CPI = cost performance index.
- CTD = contract to date.
- EVMS = earned value management system.
- FY = fiscal year.
- SPI = schedule performance index.

**Retrieve and Close Single-Shell Tanks (5.02)<sup>4</sup>**

The March unfavorable schedule variance (SV) of (\$240,000) is primarily due to the following:

- Deferral of AX-102 third retrieval technology operations, which is on hold pending the outcome of a request to forego a third retrieval technology, as provided for in the Consent Decree.
- The Rotary Coring System project has encountered challenges during the bidding process causing delays. It was originally planned as a prototype, but has been redirected to be a deployable unit, resulting in changes to the statement of work.
- The SV was positively impacted by schedule recovery of AX-104 Tank equipment installation activities that had been delayed in order to make retrofits to the extended reach sluicer system / hose-in-hose transfer line connections, replacing the Purex connectors with ChemJoints.
- The SV was positively impacted by schedule recovery of fiscal year (FY) 2019 carryover activities associated with removing equipment from tanks in the A Tank Farm to support ventilation system tie-ins.

The March unfavorable cost variance (CV) of (\$753,000) is primarily due to the following:

- Subcontractor resources working overtime in support of the A Tank Farm ventilation system installation. Crews were supporting fabrication work on duct spool weldments and in-service leak tests on condensate lines.
- Subcontractor personnel and equipment for the TX Evapotranspiration Basin project had mobilized to the project site, but were prevented from starting work due to questions related to the cultural resource review. The work was suspended, pending the preparation of a cultural resource review.
- Three unsuccessful attempts to remove the saltwell screen from AX-101 Pit B Riser 01B resulted in additional work package planning and engineering support, as well as crews working multiple overtime shifts in attempts to remove the equipment.
- The CV was positively impacted by crews working more efficiently in AX Tank Farm on equipment installation activities utilizing air purifying respirators rather than self-contained breathing apparatus equipment.

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<sup>4</sup> “Closure” activities are expressly excluded from the Consent Decree. See 2010 Consent Decree, Appendix C, first paragraph: “Processes not covered by a TWRWP (e.g., tank closure) are not established under this Consent Decree.”

## Waste Treatment and Immobilization Plant Project

*Federal Project Director:* Tom Fletcher

*Deputy Federal Project Director:* Mat Irwin

Milestone	Title	Due Date	Status
D-00A-06	Complete Methods Validations	06/30/2032	On Schedule
D-00A-17	Hot Start of Waste Treatment Plant	12/31/2033	At Risk <sup>1</sup>
D-00A-01	Achieve Initial Plant Operations for WTP	12/31/2036	At Risk <sup>1</sup>

<sup>1</sup> 19-ORP-0007, 2019, “Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085).”

WTP = Waste Treatment and Immobilization Plant.

The Waste Treatment and Immobilization Plant (WTP) Project continues to focus on completion of the Low-Activity Waste (LAW) Facility, Balance of Facilities (BOF), and Analytical Laboratory (LAB) (collectively known as LBL, including direct-feed low-activity waste [DFLAW] and LBL facility services).

As of March 2020, DFLAW modifications for the WTP Project were 91 percent complete, engineering design was 98 percent complete, procurement was 100 percent complete, and construction was 85 percent complete. As of March 2020, total LBL facilities were 84 percent complete, engineering design was 98 percent complete, procurement was 98 percent complete, construction was 96 percent complete, and startup and commissioning was 57 percent complete.

At the request of DOE, the U.S. Army Corps of Engineers conducted a parametric analysis of certain options and funding scenarios to evaluate the likelihood of achieving certain milestones established by the Amended Consent Decree for the High-Level Waste (HLW) and Pretreatment (PT) facilities. The analysis indicated there is a low probability that DOE can meet the milestones for constructing and commissioning these facilities established by the Amended Consent Decree under the current funding profile.

The DOE Office of Project Management conducted an independent assessment of the U.S. Army Corps of Engineers report. As noted previously, the Office of Project Management’s assessment concluded the U.S. Army Corps of Engineers’ analyses were generally accurate, although not sufficiently detailed for budget purposes, and they potentially understate the funding needed to complete the HLW and PT facilities on the schedule established by the Amended Consent Decree.

As previously noted, Ecology sent ORP and the Richland Operations Office a letter (18-NWP-177) on December 3, 2018, regarding the Hanford Site ambient air boundary. Ecology expressed its concern that the ambient air boundary appears to have changed because of increased public access to parts of the Hanford Site. DOE, Ecology, and the Washington State Department of Health have met several times to attempt to develop a shared understanding of existing conditions and a path forward. DOE and Ecology are engaged in mediation to try and resolve the issue.

ORP held initial meetings with the WTP HLW Treatment Analysis of Alternatives (AoA) contractor team in June 2019, with Ecology participation. The purpose of the AoA is to identify and evaluate a broad set of alternatives to meet the mission need; analyze the life-cycle cost, schedule, and risks associated with each alternative; and present the evaluation results to DOE leadership, pursuant to the requirements of DOE O 413.3B, *Program and Project Management for the Acquisition of Capital Assets*.

Membership on the DOE AoA Steering Committee was revised in July 2019 to include senior-level representation from DOE's Office of Project Management, Office of Cost Estimating and Program Evaluation, Office of the Chief Financial Officer, Office of Environmental Management, and Acquisition and Project Management for the National Nuclear Security Administration.

ORP approved the *Waste Treatment and Immobilization Plant High-Level Waste Treatment Analysis of Alternatives Study Plan* (Rev. 3). The study plan was updated to incorporate comments from new Steering Committee members to include the method, approach, and schedule to be used in conducting an independent AoA for the identified mission need.

On September 4, 2019, DOE notified Ecology that there is a serious risk DOE may be unable to meet milestones for the HLW and PT facilities in the Amended Consent Decree.<sup>5</sup> The notification stated:

... it is appropriate, out of an abundance of caution, to provide this notice of serious risk as described in the Amended Consent Decree ... Specifically, the Department is providing notice of a "serious risk ... that DOE may be unable to meet" Milestones A-1 and A-17 (Waste Treatment Plant), Milestones A-2 to A-4 (HLW Facility), and A-13 to A-16 and A-19 (PT Facility) of that Decree. With respect to the "preliminary recovery plan" required by the Amended Consent Decree, completion of the AoA is the first and most critical aspect of that plan. The steps that follow the completion of the AoA will be determined based on the final report's conclusions and the Department's consultations with Ecology.<sup>6</sup>

Pursuant to Section IV-C-3(b) of the Amended Consent Decree<sup>7</sup>, as requested by Ecology in a letter dated September 25, 2019, DOE staff met with Ecology on October 16, 2019, to answer questions Ecology had concerning the serious risk as well as to discuss mitigation options, cooperative solutions, and problem-solving opportunities.

The Office of Project Management conducted a Project Peer Review (PPR) of the WTP Project in late November 2019. The PPR focused on DFLAW programs and projects for delivering waste from tanks, pretreating the waste to remove radioactive cesium and solids, vitrifying the

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<sup>5</sup> 19-ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

<sup>6</sup> Footnotes 3 and 4 were omitted from this quote.

<sup>7</sup> *State of Washington v. Dept. of Energy*, No: 2:08-CV-5085-RMP (March 11, 2016).

low-activity waste, treating effluent waste from the LAW Facility, and disposing of the treated effluent wastes. The PPR team also reviewed infrastructure projects needed to provide essential services to all facilities that will play a role in the DFLAW Program. The PPR team issued its final report to ORP in December 2019. ORP is still in the process of reviewing the recommendations included in the final report.

As of February 23, 2020, 76 percent of the WTP scoped systems supporting DFLAW have been turned over from the Construction organization to the Startup organization. In addition, Plant Management has accepted handover of 48 percent of the WTP scoped systems supporting DFLAW from the Startup organization.

On March 24, 2020, the Hanford Site moved to an essential mission-critical operations posture in recognition of increasing COVID-19 concerns. While the majority of the Hanford Site workforce continues to telework, there are a limited number of workers reporting to the site to perform activities necessary to maintain the site in a safe condition, continuing to protect the community, region, and the environment. DOE and its contractors are engaged in ongoing analysis of work schedule impacts. DOE is continuing to evaluate the information and COVID-19 potential impacts on the Consent Decree and, if other actions may be necessary.

#### **Significant Accomplishments during the Prior Month:**

- The AoA team worked to finalize alternative flowsheets, sketches, diagrams, descriptions, and establish risk profiles, which will be incorporated into the AoA report. The AoA team also received the balance of the technical and cost modeling results from the modeling team. An Ecology representative has been attending these meetings and discussions.
- Other significant accomplishments during the prior month are noted in project reports for the PT Facility, HLW Facility, LAW Facility, BOF, and LAB.

#### **Significant Planned Activities for the Next Month:**

- Essential mission-critical operations and limited onsite activities will continue in light of COVID-19 related restrictions. Additional work on planning for remobilization, engineering analysis, permitting documentation development, etc. by both DOE and site contractors will progress as conditions support.
- Other significant planned activities in the reporting period are noted in project reports for the PT Facility, HLW Facility, LAW Facility, BOF, and LAB.



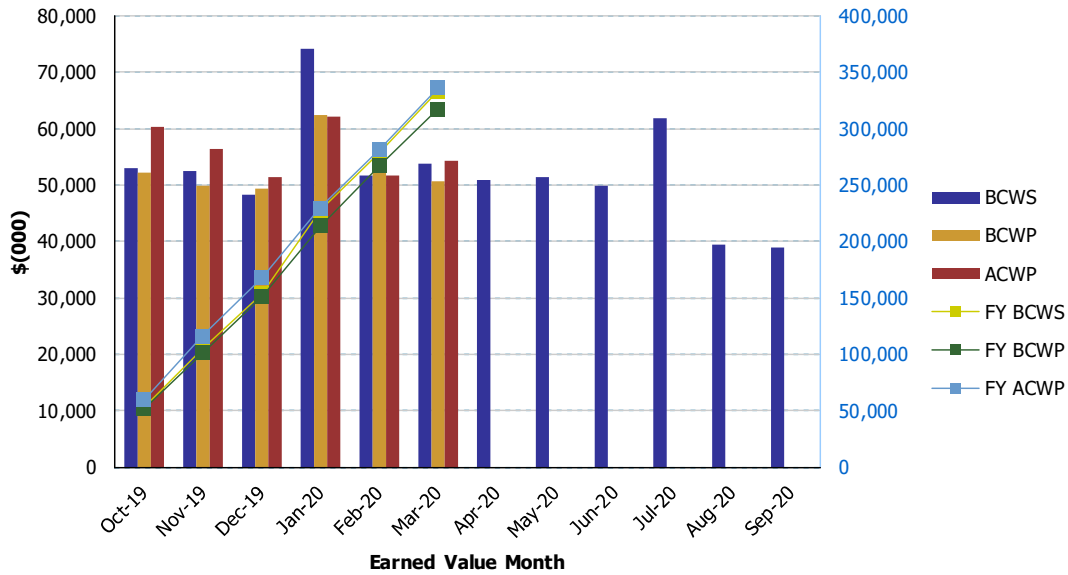
### EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2020 Earned Value Data

Data as of: March 2020

**River Protection Project  
Waste Treatment Plant (WTP) Project**

EVMS Monthly and Fiscal Year Values



Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2019	\$52,863	\$52,079	\$60,216	0.99	0.86	\$52,863	\$52,079	\$60,216	0.99	0.86
Nov 2019	\$52,457	\$49,780	\$56,387	0.95	0.88	\$105,320	\$101,859	\$116,603	0.97	0.87
Dec 2019	\$48,219	\$49,369	\$51,429	1.02	0.96	\$153,538	\$151,228	\$168,032	0.98	0.90
Jan 2020	\$74,007	\$62,261	\$62,070	0.84	1.00	\$227,545	\$213,489	\$230,102	0.94	0.93
Feb 2020	\$51,722	\$53,420	\$51,766	1.03	1.03	\$279,267	\$266,908	\$281,867	0.96	0.95
Mar 2020	\$53,763	\$50,732	\$54,238	0.94	0.94	\$333,030	\$317,640	\$336,106	0.95	0.95
Apr 2020	\$50,883									
May 2020	\$51,458									
Jun 2020	\$49,799									
Jul 2020	\$61,910									
Aug 2020	\$39,326									
Sep 2020	\$38,815									

PTD	\$12,211,259	\$12,095,701	\$12,085,836	0.99	1.00
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|---|--|
| ACWP = actual cost of work performed.   | EVMS = earned value management system. |
| BCWP = budgeted cost of work performed. | FY = fiscal year.                      |
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| CPI = cost performance index.           | SPI = schedule performance index.      |

## Project Schedule and Cost Variance Performance (\$x1,000)

Performance Tracking	SV	CV
Current Period (March 2020)	(\$3,032)	(\$3,507)
Fiscal Year 2020 to-date	(\$15,391)	(\$18,466)
Cumulative (through March 2020)	(\$115,558)	\$9,864

CV = cost variance.

SV = schedule variance.

For the March 2020 Earned Value Management System reporting period, a net unfavorable SV of approximately (\$3.0 million) was reported, primarily due to the following:

- LAW Facility unfavorable SV was negatively affected because planned classroom training was not completed due to simulator fidelity issues, and startup testing of some systems was delayed.
- BOF unfavorable SV was due to delays in the delivery of standby diesel generator load bank and associated subcontract work scope.
- DFLAW Construction reported a favorable SV due to schedule recovery in piping; electrical; architectural; instrumentation; heating, ventilation, and air-conditioning installation; and fire protection by subcontractors for the Effluent Management Facility (EMF) and Island Completion Team.

For the March 2020 Earned Value Management System reporting period, a net unfavorable CV of approximately (\$3.5 million) was reported, primarily due to the following:

- LAW Facility unfavorable CV was due to higher construction field nonmanual support for construction activities and higher subcontract cost for insulation and penetration seal scope. Additionally, startup testing costs were elevated due to delays.
- BOF Plant Management unfavorable CV was due to the need to train all commissioning personnel, continued preservation maintenance and preventative maintenance occurring at higher levels than planned, and purchase of emergent aging and obsolescent items.
- DFLAW Construction unfavorable CV was due to extended overtime and weekend work undertaken to recover schedule, and more time spent than planned for piping and electrical installations in congested areas.

## Pretreatment Facility

**Federal Project Director:** Tom Fletcher

**Facility Federal Project Director:** Wahed Abdul

Milestone	Title	Due Date	Status
D-00A-18	Complete Structural Steel Erection Below Elevation 56' in PT Facility	12/31/2009	Complete
D-00A-19	Complete Elevation 98' Concrete Floor Slab Placements in PT Facility	12/31/2031	At Risk <sup>1</sup>
D-00A-13	Complete Installation of Pretreatment Feed Separation Vessels FEP-SEP-OOOO1A/1B	12/31/2031	At Risk <sup>1</sup>
D-00A-14	PT Facility Construction Substantially Complete	12/31/2031	At Risk <sup>1</sup>
D-00A-15	Start PT Facility Cold Commissioning	12/31/2032	At Risk <sup>1</sup>
D-00A-16	PT Facility Hot Commissioning Complete	12/31/2033	At Risk <sup>1</sup>

<sup>1</sup> 19-ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

PT = pretreatment.

The PT Facility is intended to separate radioactive tank waste into high-level waste and low-activity waste fractions and transfer each waste type to the respective facility for immobilization. As of September 2012, the PT Facility was 56 percent complete overall, engineering design was 85 percent complete, procurement was 56 percent complete, construction was 43 percent complete, and startup and commissioning was 3 percent complete. The physical percent complete analysis for the PT Facility was frozen in September 2012, pending development of a revised baseline to address technical and design issues.

ORP and Bechtel National, Inc. (BNI) completed resolution of all the technical issues identified in the Third Order Regarding Motions to Modify Consent Decrees<sup>8</sup>.

In addition, ORP and BNI completed resolution of technical issues not included in the Third Order Regarding Motions to Modify Consent Decrees (i.e., T6 in relation to design redundancy and in-service inspection, and T7 in relation to seismic ground motion criteria changes in 2005). ORP notified BNI in July 2019 that it concurred with BNI's determination that the PT Facility's technical issues have been resolved.<sup>9</sup>

<sup>8</sup> *State of Washington v. Dept. of Energy*, No: 2:08-CV-5085-RMP (March 11, 2016) (ECF-221).

<sup>9</sup> 19-WTP-0078, "Contract No. DE-AC27-01RV14136 – Concurrence on the Resolution of Technical Issues (T1 – T8) for the Waste Treatment and Immobilization Plant Pretreatment Facility," July 16, 2019.

**Significant Accomplishments during the Prior Month:**

- BNI continued to manage suspended plant equipment purchase orders to reduce storage and suspension costs and evaluated ways to reduce project procurement liability.
- BNI continued to implement ongoing asset maintenance at the PT Facility to protect equipment and structures and ensure design documents were maintained.

**Significant Planned Activities for the Next Month:**

- Essential mission-critical operations and limited onsite activities will continue in light of COVID-19 related restrictions. Additional work on planning for remobilization, engineering analysis, permitting documentation development, etc. by both DOE and site contractors will progress as conditions support.
- BNI is expected to continue to manage suspended plant equipment purchase orders to reduce storage and suspension costs and evaluate ways to reduce project procurement liability.
- BNI will implement ongoing asset maintenance at the PT Facility to protect equipment and structures and ensure design documents are maintained.

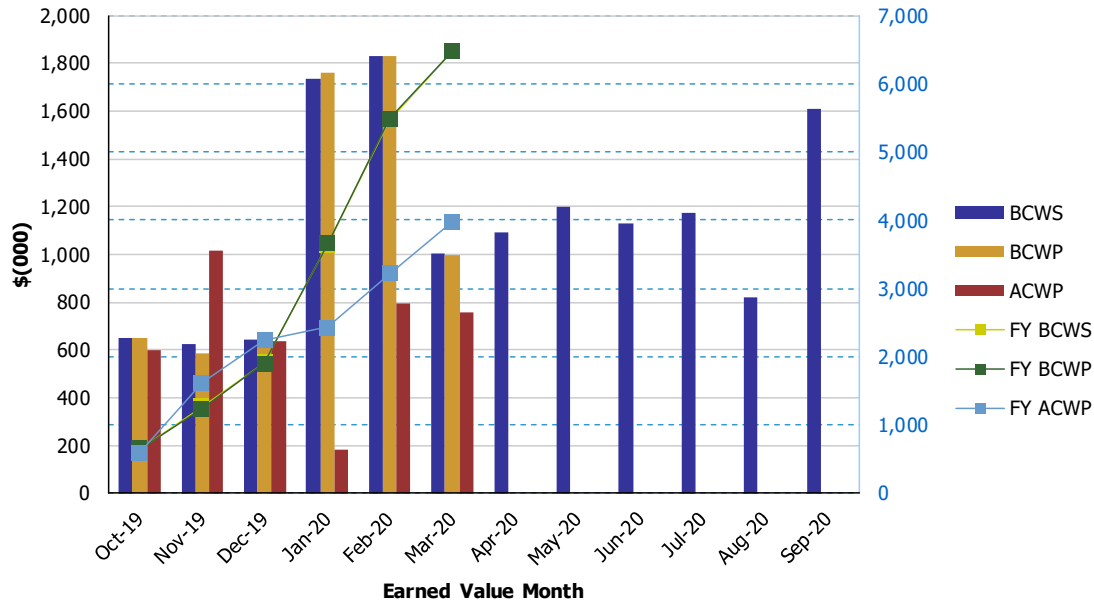
### EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2020 Earned Value Data

Data as of: March 2020

**River Protection Project  
Pretreatment Facility (WBS 1.01)**

EVMS Monthly and Fiscal Year Values



Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2019	\$647	\$651	\$597	1.01	1.09	\$647	\$651	\$597	1.01	1.09
Nov 2019	\$622	\$584	\$1,015	0.94	0.58	\$1,270	\$1,235	\$1,612	0.97	0.77
Dec 2019	\$640	\$663	\$636	1.04	1.04	\$1,910	\$1,898	\$2,249	0.99	0.84
Jan 2020	\$1,739	\$1,763	\$179	1.01	9.87	\$3,648	\$3,661	\$2,427	1.00	1.51
Feb 2020	\$1,830	\$1,830	\$792	1.00	2.31	\$5,479	\$5,491	\$3,220	1.00	1.71
Mar 2020	\$1,000	\$994	\$758	0.99	1.31	\$6,479	\$6,485	\$3,978	1.00	1.63
Apr 2020	\$1,091									
May 2020	\$1,202									
Jun 2020	\$1,132									
Jul 2020	\$1,177									
Aug 2020	\$822									
Sep 2020	\$1,612									
<b>PTD</b>	<b>\$3,519,559</b>	<b>\$3,517,625</b>	<b>\$3,451,883</b>	<b>1.00</b>	<b>1.02</b>					

- |   |  |
|---|--|
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| BCWS = budgeted cost of work scheduled. | PTD = project to date.                 |
| CPI = cost performance index.           | SPI = schedule performance index.      |

## High-Level Waste Facility

*Federal Project Director:* Tom Fletcher

*Facility Federal Project Director:* Wahed Abdul

Milestone	Title	Due Date	Status
D-00A-20	Complete Construction of Structural Steel to Elevation 14' in HLW Facility	12/31/2010	Complete
D-00A-21	Complete Construction of Structural Steel to Elevation 37' in HLW Facility	12/31/2012	Complete
D-00A-02	HLW Facility Construction Substantially Complete	12/31/2030	At Risk <sup>1</sup>
D-00A-03	Start HLW Facility Cold Commissioning	06/30/2032	At Risk <sup>1</sup>
D-00A-04	HLW Facility Hot Commissioning Complete	12/31/2033	At Risk <sup>1</sup>

<sup>1</sup> 19-ORP-0007, 2019, "Discussion of Amended Consent Decree – State of Washington v. Perry (E.D. Wash. No. 2:08-CV-5085)."

HLW = high-level waste.

The HLW Facility is intended to receive the separated high-level waste concentrate from the PT Facility. This concentrate would then be blended with glass formers, converted into molten glass in one of the two HLW Facility melters and then poured into cylindrical stainless steel canisters. After cooling, the canisters would then be sealed and decontaminated before shipping to interim storage.

As of September 2012, the HLW Facility was 62 percent complete overall, engineering design was 89 percent complete, procurement was 81 percent complete, construction was 43 percent complete, and startup and commissioning was 4 percent complete. The physical percent complete analysis for the HLW Facility was frozen in September 2012, pending development of a revised baseline to address technical and design issues.

Work on the HLW Facility is being performed in accordance with the FY 2017 through FY 2021 Interim Work Plan, which initially was for work primarily associated with asset maintenance and key ongoing procurement activities.

Engineering staff have been transitioning to HLW Facility design activities as they complete their DFLAW/LBL activities based on the availability of funds.

In March 2019, DOE awarded the AoA contract for the high-level waste treatment mission. The purpose of the AoA is to identify all viable options to meet mission needs and reduce risk, while providing decision-quality analysis and results to inform the acquisition authority and other stakeholders of all the alternatives to meet both Headquarters and DOE Office of Environmental Management policy requirements. Additional information regarding the AoA process is included in the WTP section at the beginning of this report.

**Significant Accomplishments during the Prior Month:**

- BNI continued to perform engineering design activities and hazard analysis for the key mechanical and process systems (melter feed process and the primary offgas process systems).
- BNI continued to manage suspended plant equipment purchase orders to reduce storage and suspension costs and evaluate ways to reduce project procurement liability.
- BNI continued to implement asset maintenance at the HLW Facility to protect equipment and structures and to ensure design documents were maintained.

**Significant Planned Activities in the Next Month:**

- Essential mission-critical operations and limited onsite activities will continue in light of COVID-19 related restrictions. Additional work on planning for remobilization, engineering analysis, permitting documentation development, etc. by both DOE and site contractors will progress as conditions support.
- BNI is expected to continue to perform engineering design activities and hazard analysis for key mechanical and process systems. Priority systems for FY 2020 include the design of the HLW Facility melter feed process and the primary offgas process systems.
- BNI is expected to continue to manage suspended plant equipment purchase orders to reduce storage and suspension costs and to evaluate ways to reduce project procurement liability.
- BNI will continue to implement asset maintenance at the HLW Facility to protect equipment and structures and to ensure design documents are maintained.

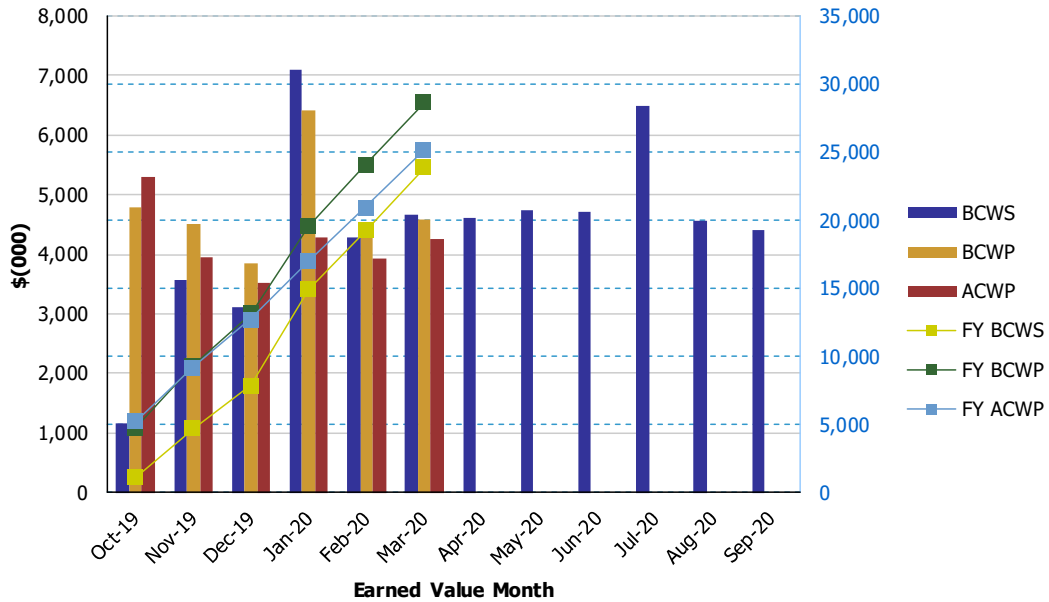
### EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2020 Earned Value Data

Data as of: March 2020

**River Protection Project  
High-Level Waste Facility (WBS 1.03)**

EVMS Monthly and Fiscal Year Values



Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2019	\$1,158	\$4,792	\$5,293	4.14	0.91	\$1,158	\$4,792	\$5,293	4.14	0.91
Nov 2019	\$3,569	\$4,519	\$3,943	1.27	1.15	\$4,727	\$9,311	\$9,236	1.97	1.01
Dec 2019	\$3,124	\$3,852	\$3,521	1.23	1.09	\$7,851	\$13,163	\$12,757	1.68	1.03
Jan 2020	\$7,103	\$6,418	\$4,276	0.90	1.50	\$14,954	\$19,581	\$17,033	1.31	1.15
Feb 2020	\$4,294	\$4,531	\$3,931	1.06	1.15	\$19,248	\$24,113	\$20,964	1.25	1.15
Mar 2020	\$4,655	\$4,595	\$4,257	0.99	1.08	\$23,903	\$28,707	\$25,221	1.20	1.14
Apr 2020	\$4,600									
May 2020	\$4,735									
Jun 2020	\$4,705									
Jul 2020	\$6,487									
Aug 2020	\$4,570									
Sep 2020	\$4,411									

PTD	\$2,527,653	\$2,527,129	\$2,473,022	1.00	1.02
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- PTD = project to date.
- SPI = schedule performance index.



## Low-Activity Waste Facility<sup>10</sup>

**Federal Project Director:** Tom Fletcher

**Facility Federal Project Director:** Wahed Abdul

Milestone	Title	Due Date	Status
D-00A-07	LAW Facility Construction Substantially Complete	12/31/2020	On Schedule
D-00A-08	Start LAW Facility Cold Commissioning	12/31/2022	On Schedule
D-00A-09	LAW Facility Hot Commissioning Complete	12/31/2023	On Schedule

LAW = low-activity waste.

The LAW Facility will process concentrated low-activity waste, which will be mixed with silica and other glass-forming materials. The mixture will be fed into the LAW Facility's two melters at a design capacity of 30 metric tons per day, heated to 2,100°F, and vitrified into glass. The 300-ton melters are approximately 20 feet by 30 feet and 16 feet high. The glass mixture will then be poured into stainless steel containers, which are 4 feet in diameter, 7 feet tall, and weigh more than 7 tons. These containers are anticipated to be disposed of on the Hanford Site in the Integrated Disposal Facility.

As of March 2020, the LAW Facility was 85 percent complete overall, engineering design was 98 percent complete, procurement was 100 percent complete, construction was 99 percent complete, and startup and commissioning was 43 percent complete.

Recent BNI efforts at the LAW Facility have focused on implementing design changes against the approved safety basis and completion of procurement and construction activities. Additionally, Construction is walking down completed systems with the Startup organization in support of turnover for testing and subsequent handover to the Plant Management organization for facility commissioning.

To date, 94 percent of LAW Facility systems have been turned over from Construction to the Startup organization. In addition, Plant Management has accepted handover of 38 percent of the LAW Facility systems from the Startup organization. In light of COVID-19 related restrictions, BNI is working to complete nonfield activities to maximize effectiveness once onsite construction and testing activities resume.

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<sup>10</sup> Discussions about the related Low-Activity Waste Pretreatment System and tank-side cesium removal are included in the monthly reports submitted under the *Hanford Federal Facility Agreement and Consent Order* (also known as the Tri-Party Agreement or TPA). Prior discussions are in reports archived in the Administrative Record.

**Significant Accomplishments during the Prior Month:**

- BNI continued punch list resolution activities and preparations for LAW Facility system testing where possible via telework.
- BNI Plant Management continued operability preparations for LAW Facility systems.

**Significant Planned Activities in the Next Month:**

- Essential mission-critical operations and limited onsite activities will continue in light of COVID-19 related restrictions. . Additional work on planning for remobilization, engineering analysis, permitting documentation development, etc. by both DOE and site contractors will progress as conditions support.

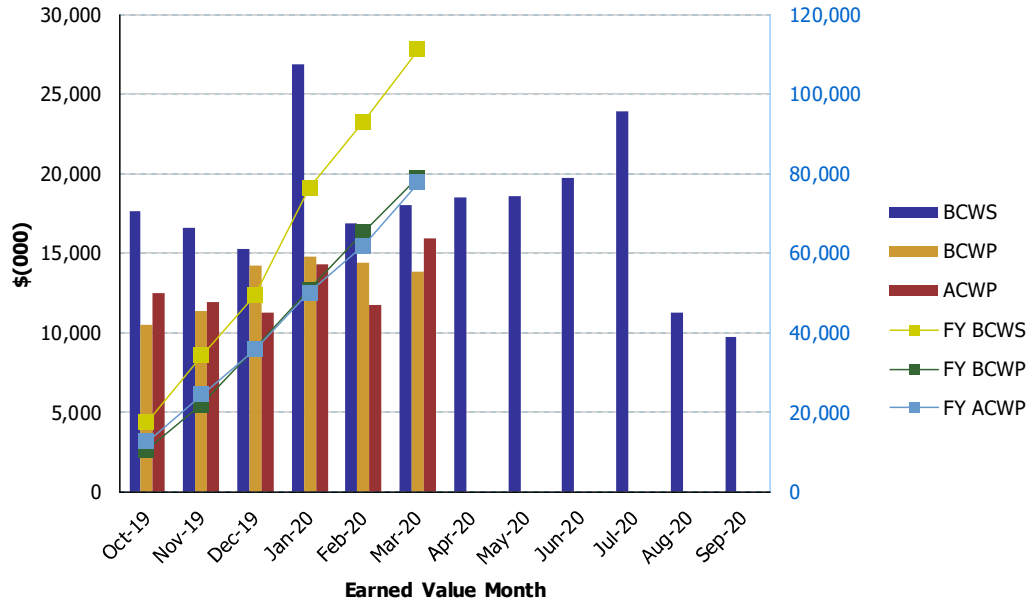
### EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2020 Earned Value Data

Data as of: March 2020

**River Protection Project  
Low-Activity Waste Facility (WBS 1.02)**

EVMS Monthly and Fiscal Year Values



Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2019	\$17,656	\$10,507	\$12,532	0.60	0.84	\$17,656	\$10,507	\$12,532	0.60	0.84
Nov 2019	\$16,594	\$11,356	\$11,977	0.68	0.95	\$34,250	\$21,863	\$24,509	0.64	0.89
Dec 2019	\$15,259	\$14,260	\$11,290	0.93	1.26	\$49,509	\$36,123	\$35,799	0.73	1.01
Jan 2020	\$26,877	\$14,761	\$14,331	0.55	1.03	\$76,386	\$50,884	\$50,130	0.67	1.02
Feb 2020	\$16,880	\$14,419	\$11,727	0.85	1.23	\$93,266	\$65,303	\$61,858	0.70	1.06
Mar 2020	\$18,044	\$13,801	\$15,925	0.76	0.87	\$111,310	\$79,103	\$77,783	0.71	1.02
Apr 2020	\$18,469									
May 2020	\$18,628									
Jun 2020	\$19,744									
Jul 2020	\$23,983									
Aug 2020	\$11,272									
Sep 2020	\$9,766									

PTD	\$2,395,976	\$2,320,919	\$2,320,815	0.97	1.00
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- ACWP = actual cost of work performed.
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- EVMS = earned value management system.
- FY = fiscal year.
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## Balance of Facilities

*Federal Project Director:* Tom Fletcher

*Facility Federal Project Director:* Jason Young

Milestone	Title	Due Date	Status
D-00A-12	Steam Plant Construction Complete	12/31/2012	Complete

BOF will provide services and utilities to support operation of the main production facilities: PT, HLW, LAW, and LAB. As of March 2020, BOF was 91 percent complete overall, engineering design was 97 percent complete, procurement was 100 percent complete, construction was 94 percent complete, and startup and commissioning was 80 percent complete. Design of EMF was 100 percent complete.

BNI Engineering efforts were focused on supporting EMF construction and providing field support for BOF startup activities. Construction efforts were focused on the installation of EMF siding, piping, and electrical commodities. Startup testing continued for systems in the steam plant and the standby diesel generator.

All BOF utility and process systems, excluding EMF, have been turned over from the Construction organization to the Startup organization. In addition, 91 percent of the BOF systems have been handed over from the Startup organization to the Plant Management organization. In light of COVID-19 related restrictions, BNI is working to complete available planning activities to minimize interferences once onsite testing and EMF construction activities resume.

### Significant Accomplishments during the Prior Month:

- BNI continued limited system maintenance to ensure safe shutdown conditions.
- BNI Engineering continued design support and punch list resolution activities for the EMF building where possible via telework.

### Significant Planned Activities in the Next Month:

- Essential mission-critical operations and limited onsite activities will continue in light of COVID-19 related restrictions. . Additional work on planning for remobilization, engineering analysis, permitting documentation development, etc. by both DOE and site contractors will progress as conditions support.

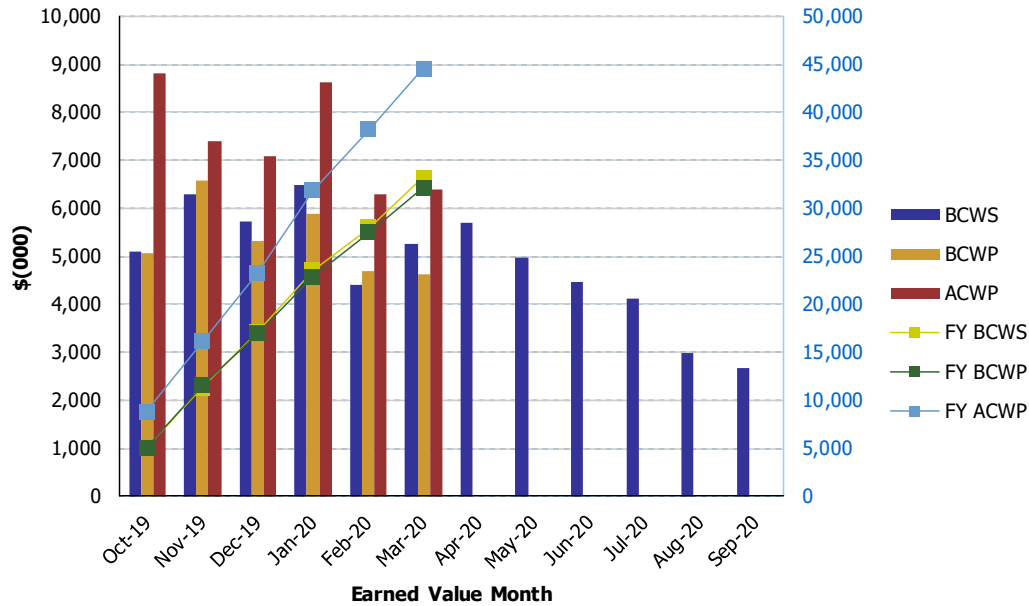
### EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2020 Earned Value Data

Data as of: March 2020

**River Protection Project  
Balance of Facilities (WBS 1.05)**

EVMS Monthly and Fiscal Year Values



Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2019	\$5,103	\$5,056	\$8,817	0.99	0.57	\$5,103	\$5,056	\$8,817	0.99	0.57
Nov 2019	\$6,296	\$6,582	\$7,383	1.05	0.89	\$11,399	\$11,638	\$16,200	1.02	0.72
Dec 2019	\$5,729	\$5,305	\$7,071	0.93	0.75	\$17,128	\$16,943	\$23,271	0.99	0.73
Jan 2020	\$6,470	\$5,888	\$8,630	0.91	0.68	\$23,598	\$22,831	\$31,901	0.97	0.72
Feb 2020	\$4,392	\$4,689	\$6,304	1.07	0.74	\$27,990	\$27,520	\$38,205	0.98	0.72
Mar 2020	\$5,265	\$4,631	\$6,385	0.88	0.73	\$33,256	\$32,151	\$44,590	0.97	0.72
Apr 2020	\$5,698									
May 2020	\$4,972									
Jun 2020	\$4,475									
Jul 2020	\$4,137									
Aug 2020	\$2,999									
Sep 2020	\$2,685									

PTD	\$948,245	\$935,083	\$981,103	0.99	0.95
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- EVMS = earned value management system.
- FY = fiscal year.
- PTD = project to date.
- SPI = schedule performance index.

## Analytical Laboratory

*Federal Project Director:* Tom Fletcher

*Facility Federal Project Director:* Jason Young

Milestone	Title	Due Date	Status
D-00A-05	LAB Construction Substantially Complete	12/31/2012	Complete

LAB = analytical laboratory.

The LAB will support WTP operations by analyzing feed, vitrified waste, and effluent streams. As of March 2020, the LAB was 88 percent complete overall, engineering design was 99 percent complete, procurement was 100 percent complete, construction was 100 percent complete, and startup and commissioning was 65 percent complete.

To date, all of the LAB systems have been handed over from the Startup organization to the Plant Management organization. In light of COVID-19 related restrictions, BNI is working to complete available planning activities to minimize interferences once onsite activities resume.

### Significant Accomplishments during the Prior Month:

- BNI completed procedure preparations for LAB methods validation where possible via telework.
- BNI continued activities to support LAB readiness and operability where possible via telework.

### Significant Planned Activities in the Next Month:

- Essential mission-critical operations and limited onsite activities will continue in light of COVID-19 related restrictions. . Additional work on planning for remobilization, engineering analysis, permitting documentation development, etc. by both DOE and site contractors will progress as conditions support.

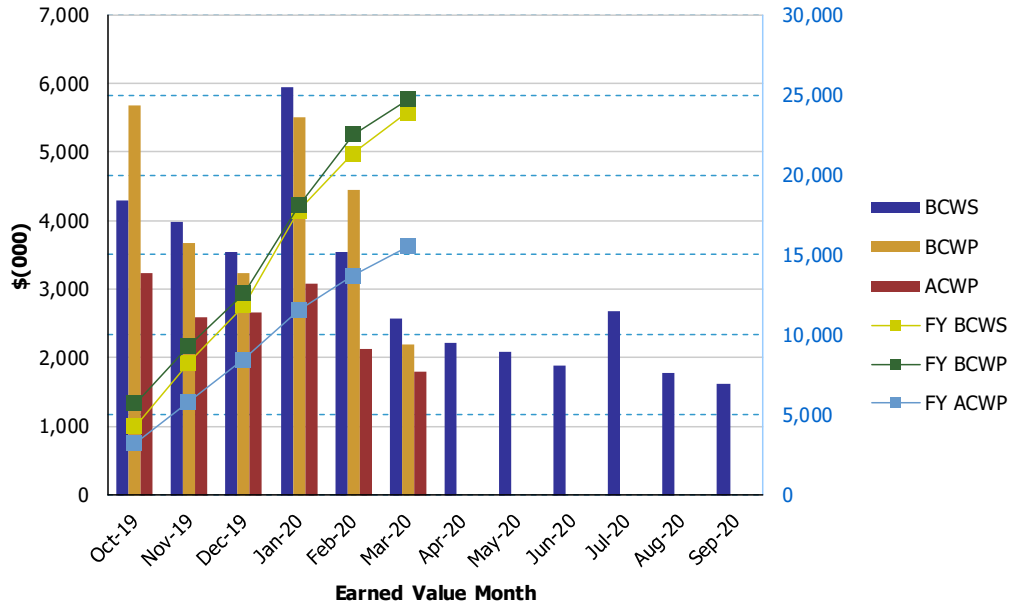
### EXC-01a: Fiscal Year Cost and Schedule Report

Data Set: FY 2020 Earned Value Data

Data as of: March 2020

**River Protection Project  
Analytical Laboratory (WBS 1.06)**

EVMS Monthly and Fiscal Year Values



Earned Value Month	BCWS	BCWP	ACWP	SPI	CPI	FY BCWS	FY BCWP	FY ACWP	FY SPI	FY CPI
Oct 2019	\$4,297	\$5,683	\$3,222	1.32	1.76	\$4,297	\$5,683	\$3,222	1.32	1.76
Nov 2019	\$3,984	\$3,669	\$2,604	0.92	1.41	\$8,281	\$9,352	\$5,826	1.13	1.61
Dec 2019	\$3,549	\$3,228	\$2,666	0.91	1.21	\$11,830	\$12,580	\$8,492	1.06	1.48
Jan 2020	\$5,947	\$5,495	\$3,081	0.92	1.78	\$17,778	\$18,076	\$11,573	1.02	1.56
Feb 2020	\$3,548	\$4,446	\$2,136	1.25	2.08	\$21,326	\$22,522	\$13,709	1.06	1.64
Mar 2020	\$2,568	\$2,191	\$1,808	0.85	1.21	\$23,894	\$24,713	\$15,517	1.03	1.59
Apr 2020	\$2,221									
May 2020	\$2,077									
Jun 2020	\$1,898									
Jul 2020	\$2,679									
Aug 2020	\$1,784									
Sep 2020	\$1,632									

PTD	\$467,746	\$460,126	\$438,959	0.98	1.05
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- FY = fiscal year.
- PTD = project to date.
- SPI = schedule performance index.

### Waste Treatment Plant Project Percent Complete Status (Table)

Waste Treatment Plant Project - (LBL/Project Services) Percent Complete Status Through March 2020																		
(Dollars - Millions)	Overall Facility Percent Complete Unallocated Dollars			Design/Engineering Unallocated Dollars			Procurement Unallocated Dollars			Construction Unallocated Dollars			Startup & Plant Operations Unallocated Dollars			Project Management & Shared Services Unallocated Dollars		
	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete	Performance Measurement Baseline (PMB)	Budgeted Cost of Work Performed (BCWP)	% Complete
<b>Facilities</b>																		
Low-Activity Waste	2,251.0	1,905.0	85%	590.0	576.5	98%	342.9	342.5	100%	753.3	745.7	99%	553.0	235.4	43%	11.9	4.9	41%
Balance of Facilities	777.0	703.8	91%	157.1	152.7	97%	60.8	60.8	100%	307.5	289.8	94%	251.2	200.1	80%	0.5	0.5	100%
Analytical Lab	469.9	415.6	88%	94.7	93.7	99%	60.5	60.5	100%	166.1	165.7	100%	145.7	94.7	65%	2.9	0.9	32%
Direct Feed LAW	432.0	392.5	91%	110.9	108.6	98%	72.4	72.2	100%	239.3	204.3	85%	0.0	0.0	0%	9.5	7.4	78%
LBL Facility Services	764.2	547.0	72%	0.0	0.0	0%	70.4	59.6	85%	106.1	105.1	99%	333.7	199.5	60%	254.0	182.7	72%
<b>Total LBL</b>	<b>4,694.1</b>	<b>3,963.8</b>	<b>84%</b>	<b>952.6</b>	<b>931.5</b>	<b>98%</b>	<b>607.0</b>	<b>595.5</b>	<b>98%</b>	<b>1,572.1</b>	<b>1,510.6</b>	<b>96%</b>	<b>1,283.7</b>	<b>729.8</b>	<b>57%</b>	<b>278.7</b>	<b>196.4</b>	<b>70%</b>
<b>Project Services</b>	<b>908.1</b>	<b>729.9</b>	<b>80%</b>	<b>92.5</b>	<b>89.4</b>	<b>97%</b>	<b>63.5</b>	<b>54.8</b>	<b>86%</b>	<b>101.0</b>	<b>91.9</b>	<b>91%</b>	<b>7.5</b>	<b>4.3</b>	<b>57%</b>	<b>643.6</b>	<b>489.5</b>	<b>76%</b>
<b>Total Project Services</b>	<b>908.1</b>	<b>729.9</b>	<b>80%</b>	<b>92.5</b>	<b>89.4</b>	<b>97%</b>	<b>63.5</b>	<b>54.8</b>	<b>86%</b>	<b>101.0</b>	<b>91.9</b>	<b>91%</b>	<b>7.5</b>	<b>4.3</b>	<b>57%</b>	<b>643.6</b>	<b>489.5</b>	<b>76%</b>
<b>Total LBL, DFLAW &amp; Project Services</b>	<b>5,602.2</b>	<b>4,693.7</b>	<b>84%</b>	<b>1,045.1</b>	<b>1,020.9</b>	<b>98%</b>	<b>670.4</b>	<b>650.3</b>	<b>97%</b>	<b>1,673.1</b>	<b>1,602.5</b>	<b>96%</b>	<b>1,291.2</b>	<b>734.1</b>	<b>57%</b>	<b>922.4</b>	<b>685.8</b>	<b>74%</b>
<b>PT/HLW/SS Percent Complete Status Frozen as of September 2012 (due to project rebaselining efforts)</b>																		
High-Level Waste	1,478.6	922.1	62%	364.4	325.2	89%	433.9	349.4	81%	561.1	243.2	43%	119.2	4.4	4%	n/a	n/a	n/a
Pretreatment	2,517.3	1,410.5	56%	761.7	645.8	85%	679.9	380.4	56%	890.0	378.6	43%	185.8	5.6	3%	n/a	n/a	n/a
Shared Services	4,726.9	3,632.6	77%	1,047.0	977.9	93%	451.7	395.0	87%	1,436.5	1,143.0	80%	453.5	133.2	29%	1,338.1	983.5	73%
<b>Total HLW/PT/SS</b>	<b>8,722.8</b>	<b>5,965.2</b>	<b>68%</b>	<b>2,173.1</b>	<b>1,948.9</b>	<b>90%</b>	<b>1,565.5</b>	<b>1,124.8</b>	<b>72%</b>	<b>2,887.6</b>	<b>1,764.8</b>	<b>61%</b>	<b>758.5</b>	<b>143.2</b>	<b>19%</b>	<b>1,338.1</b>	<b>983.5</b>	<b>73%</b>
Undistributed Budget	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>Total WTP</b>	<b>14,325.0</b>	<b>10,658.9</b>	<b>74%</b>	<b>3,218.2</b>	<b>2,969.8</b>	<b>92%</b>	<b>2,235.9</b>	<b>1,775.1</b>	<b>79%</b>	<b>4,560.7</b>	<b>3,367.3</b>	<b>74%</b>	<b>2,049.7</b>	<b>877.3</b>	<b>43%</b>	<b>2,260.5</b>	<b>1,669.3</b>	<b>74%</b>

Source: Preliminary WTP Contract Performance Report - Format 1, Data for March 2020

Note: In September 2012, the LBL Replan was incorporated into the project OTB baseline resulting in increases/decreases to the LBL facility budgets, which correspondingly increased/decreased the facility/function to-date percent complete values. In October 2012, the PT/HLW/SS Interim Work Plan was incorporated into the project OTB baseline resulting in decreases to the PT/HLW/SS facility budgets, this was due to a work scope shift from the Distributed budget to UB. Percent Complete Values shown for PT, HLW and SS have been frozen with the September 2012 values due to the Interim Work Plan and budgets being moved into UB. UB value for the project for PT/HLW/SS is \$2,014M. The percent complete values for the Total WTP are the current total LBL BCWP added to the frozen HLW/PT/SS BCWP values. In March 2014, Project Controls and Project Management work scope was moved out of Shared Services control accounts into the facilities with new control accounts being set up in the facilities. These will now be seen under Project Management/Shared Services by facility. The Shared Services PMB value has not been changed to reflect this change due to the freeze on HLW/PT and SS and the budgets remaining in UB. October 2014 data reflects the incorporation of Direct Feed LAW and the split of Shared Services into LBL Facility Services and Project Services. March 2016 LBL percent complete data is a total of LAW-BOF-LAB-DFLAW and LBL Facility Services. The Project Services Allocation account (zPSA), as shown on the CPR Format 1, is not added to LBL for percent complete purposes.



**Table 1 Administrative Record Metadata**

<b>Milestone Number or Facility Identification</b>	<b>Title</b>
D-00A-07	LAW Facility Construction Substantially Complete
D-00A-08	Start LAW Facility Cold Commissioning
D-00A-09	LAW Facility Hot Commissioning Complete
D-00B-01D	C-105 Submit Retrieval Completion Certification
D-00B-00-01	Submit Revised TWRWP Prior to Initiating Installation of Equipment
D-00B-00-02	Submit TWRWP to Ecology
D-00C-02DK	Submit to Ecology & State of Oregon Monthly Summary Report
D-16B-03	Of the 12 SSTs Referred to in B-1 and B-2, Complete Retrieval of Tank Wastes in at Least 5
H-0-8	Waste Treatment and Immobilization Plant (WTP)
S-2-3	Double-Shell Tank System (DST) & 204-AR Waste Unloading Station
S-2-4	Single-Shell Tank System (SST)

LAW = Low-Activity Waste (Facility).

TWRWP = tank waste retrieval work plan.